

Fourth Quarter and Full Year 2025 Earnings Call

John Plant: Executive Chairman and Chief Executive Officer
Patrick Winterlich: EVP and Chief Financial Officer

February 12, 2026



Important Information

Forward-Looking Statements

This presentation contains statements that relate to future events and expectations and as such constitute forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements include those containing such words as "anticipates", "believes", "could", "envisions", "estimates", "expects", "forecasts", "goal", "guidance", "intends", "may", "outlook", "plans", "projects", "seeks", "sees", "should", "targets", "will", "would", or other words of similar meaning. All statements that reflect Howmet Aerospace Inc.'s ("Howmet's") expectations, assumptions or projections about the future, other than statements of historical fact, are forward-looking statements, including, without limitation, statements, forecasts and outlook relating to: the condition of markets; future financial results or operating performance; future strategic actions; Howmet's strategies, outlook, and business and financial prospects; and any future dividends, debt issuances, debt reduction and repurchases of its common stock; and statements regarding the planned acquisition of Consolidated Aerospace Manufacturing, LLC (CAM) and the expected benefits and timing of such planned acquisition. These statements reflect beliefs and assumptions that are based on Howmet's perception of historical trends, current conditions and expected future developments, as well as other factors Howmet believes are appropriate in the circumstances. Forward-looking statements are not guarantees of future performance and are subject to risks, uncertainties and changes in circumstances that are difficult to predict, which could cause actual results to differ materially from those indicated by these statements. Such risks and uncertainties include, but are not limited to: (a) deterioration in global economic and financial market conditions generally, or unfavorable changes in the markets served by Howmet, including due to escalating tariff and other trade policies and the resulting impacts on Howmet's supply and distribution chains, as well as on market volatility and global trade generally; (b) the impact of potential cyber attacks and information technology or data security breaches; (c) the loss of significant customers or adverse changes in customers' business or financial conditions; (d) manufacturing difficulties or other issues that impact product performance, quality or safety; (e) inability of suppliers to meet obligations due to supply chain disruptions or otherwise; (f) failure to attract and retain a qualified workforce and key personnel, labor disputes or other employee relations issues; (g) the inability to achieve improvement in or strengthening of financial performance, operations or competitiveness anticipated or targeted; (h) inability to meet increased demand, production targets or commitments; (i) competition from new product offerings, disruptive technologies or other developments; (j) geopolitical, economic, and regulatory risks relating to Howmet's global operations, including geopolitical and diplomatic tensions, instabilities, conflicts and wars, as well as compliance with U.S. and foreign trade and tax laws, sanctions, embargoes and other regulations; (k) the outcome of contingencies, including legal proceedings, government or regulatory investigations, and environmental remediation; (l) failure to comply with government contracting regulations; (m) adverse changes in discount rates or investment returns on pension assets; (n) the ability to consummate and realize expected benefits of acquisitions, including the CAM acquisition, on the anticipated time frame or at all; and (o) the other risk factors summarized in Howmet's Form 10-K for the year ended December 31, 2024 and other reports filed with the U.S. Securities and Exchange Commission. Market projections are subject to the risks discussed above and other risks in the market. Under its share repurchase program, Howmet may repurchase shares from time to time, in amounts, at prices, and at such times as it deems appropriate, subject to market conditions, legal requirements and other considerations. Howmet is not obligated to repurchase any specific number of shares or to do so at any particular time. The declaration of any future dividends is subject to the discretion and approval of Howmet's Board of Directors after consideration of all factors it deems relevant and subject to applicable law. Howmet may modify, suspend, or cancel its share repurchase program or its dividend policy in any manner and at any time that it may deem necessary or appropriate. Credit ratings are not a recommendation to buy or hold any Howmet securities, and they may be revised or revoked at any time at the sole discretion of the credit rating organizations. The statements in this presentation are made as of the date of this presentation, even if subsequently made available by Howmet on its website or otherwise. Howmet disclaims any intention or obligation to update publicly any forward-looking statements, whether in response to new information, future events or otherwise, except as required by applicable law.

Important Information (continued)

Non-GAAP Financial Measures

Some of the information included in this presentation is derived from Howmet Aerospace's consolidated financial information but is not presented in Howmet Aerospace's financial statements prepared in accordance with accounting principles generally accepted in the United States of America (GAAP). Certain of these data are considered "non-GAAP financial measures" under SEC rules. These non-GAAP financial measures supplement our GAAP disclosures and should not be considered an alternative to the GAAP measure. Reconciliations to the most directly comparable GAAP financial measures and management's rationale for the use of the non-GAAP financial measures can be found in the Appendix to this presentation. Howmet Aerospace has not provided reconciliations of any forward-looking non-GAAP financial measures (including Adjusted EBITDA, Adjusted EBITDA margin and Adjusted Earnings per Share, each excluding special items, Free Cash Flow and Free Cash Flow Conversion) to the most directly comparable GAAP financial measures because such reconciliations, as well as the directly comparable GAAP measures, are not available without unreasonable efforts due to the variability and complexity of the charges and other components excluded from the non-GAAP measures, such as gains or losses on sales of assets, taxes, and any future restructuring or impairment charges. These reconciling items are in addition to the inherent variability already included in the GAAP measures, which includes, but is not limited to, price/mix and volume. Howmet Aerospace believes such reconciliations of forward-looking non-GAAP financial measures would imply a degree of precision that would be confusing or misleading to investors.

Other Information

In this presentation: where values are denoted, M=USD millions and B=USD billions; Howmet, Howmet Aerospace, or the Company=Howmet Aerospace Inc.; YTD=year to date; YoY=year over year; QoQ=quarter over quarter; Seq=sequential; FY=full year; Q=quarter; IGT=industrial gas turbine; bps=basis points; EPS=Earnings Per Share; FCF=Free Cash Flow; Free Cash Flow Conversion=Free Cash Flow divided by Net Income excluding Special Items; and references to performance by Howmet Aerospace or its segments as "record" mean its best result since April 1, 2020 when Howmet Aerospace Inc. (previously named Arconic Inc.) separated from Arconic Corporation.

2025 Highlights

Revenue and Profitability Excluding Special Items ^{1,2}	Q4 2024	Q3 2025	Q4 2025	Q4 YoY	FY 2024	FY 2025	FY YoY
Revenue	\$1.891B	\$2.089B	\$2.168B	+15%	\$7.430B	\$8.252B	+11%
Adj EBITDA ¹	\$507M	\$614M	\$653M	+29%	\$1,914M	\$2,416M	+26%
Adj EBITDA Margin ¹	26.8%	29.4%	30.1%	+330 bps	25.8%	29.3%	+350 bps
Adj Operating Income ¹	\$434M	\$542M	\$580M	+34%	\$1,637M	\$2,133M	+30%
Adj Operating Income Margin ¹	23.0%	25.9%	26.8%	+380 bps	22.0%	25.8%	+380 bps
Adj Earnings Per Share ²	\$0.74	\$0.95	\$1.05	+42%	\$2.69	\$3.77	+40%

Full Year 2025 Balance Sheet and Cash Flow

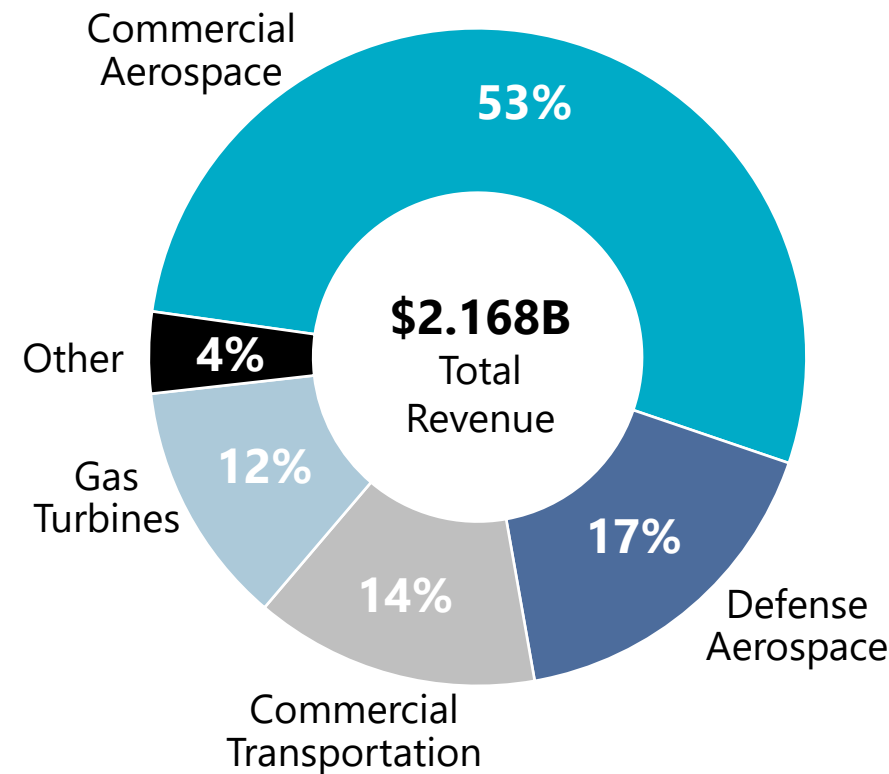
- Free Cash Flow³ of \$1.43B with Free Cash Flow Conversion⁴ 93%
- Repurchased \$700M of Common Stock at ~\$161 Avg Price per Share; Repurchased \$150M YTD 2026
- Paid Down \$265M of Debt; Annualized Interest Expense Savings ~\$22M; Redeemed All Outstanding \$55M Preferred Stock
- Paid \$181M in Dividends; FY Common Stock Dividend at \$0.44 Per Share, Up ~70% YoY
- Net Debt-to-LTM EBITDA⁵ Improved to a Record Low 1.0x; All Long-Term Debt Unsecured at Fixed Rates



1) Adj EBITDA, Adj Operating Income, Adj EBITDA Margin and Adj Operating Income Margin, each excluding special items; Net Income (GAAP): Q4 2024 = \$314M, FY 2024 = \$1,155M, Q3 2025 = \$385M, Q4 2025 = \$372M, FY 2025 = \$1,508M; Operating income (GAAP): Q4 2024 = \$445M, FY 2024 = \$1,633M, Q3 2025 = \$542M, Q4 2025 = \$489M, FY 2025 = \$2,046M; Operating income margin (GAAP): Q4 2024 = 23.5%, FY 2024 = 22.0%, Q3 2025 = 25.9%, Q4 2025 = 22.6%, FY 2025 = 24.8% 2) Adj Earnings Per Share excluding special items; EPS (GAAP): Q4 2024 = \$0.77, FY 2024 = \$2.81, Q3 2025 = \$0.95, Q4 2025 = \$0.92, FY 2025 = \$3.71 3) Free Cash Flow = Cash provided from operations less Capital expenditures; FY 2025: Cash provided from operations = \$1,884M, Cash used for financing activities = (\$1,269M), Cash used for investing activities = (\$438M) 4) FCF divided by Net Income: FY 2025 = 95% 5) Last twelve months (LTM) Adj. EBITDA excluding special items See appendix for reconciliations

Q4 2025 Revenue Up 15% YoY, Commercial Aerospace Up 13% YoY

Q4 2025 Revenue by Market
(% of total)



Revenue by Market
(% change)

	Q4 YoY	FY YoY
Commercial Aerospace	13%	12%
Defense Aerospace	20%	21%
Commercial Transportation	4%	(5%)
Gas Turbines ¹	32%	25%
Other	4%	(1%)
Total Revenue	15%	11%

FY 2025 YoY: Revenue Up 11%, Adj EBITDA¹ Up 26%, Adj EPS² Up 40%

Enhanced Profitability

- Record Revenue, Adj EBITDA¹, Adj EBITDA Margin¹, and Adj Earnings Per Share²
- Revenue Up 11% YoY, driven by Commercial Aerospace Up 12% and Defense Aerospace Up 21%
- Adj EBITDA¹ of \$2.42B, Up 26% YoY. Adj EBITDA Margin¹ of 29.3%, Up ~350 bps YoY
- Adj Earnings Per Share² of \$3.77, Up 40% YoY

Strong Balance Sheet and Cash Flow

- Free Cash Flow³ of \$1.43B with Free Cash Flow Conversion⁴ 93%; Ending Cash Balance of \$743M
- Paid down \$265M of Debt; Annualized Interest Expense Savings ~\$22M; Redeemed \$55M Preferred Stock
- Net Debt-to-LTM EBITDA⁵ Improved to a Record Low 1.0x
- All Credit Ratings Three Notches into Investment Grade

Capital Deployment

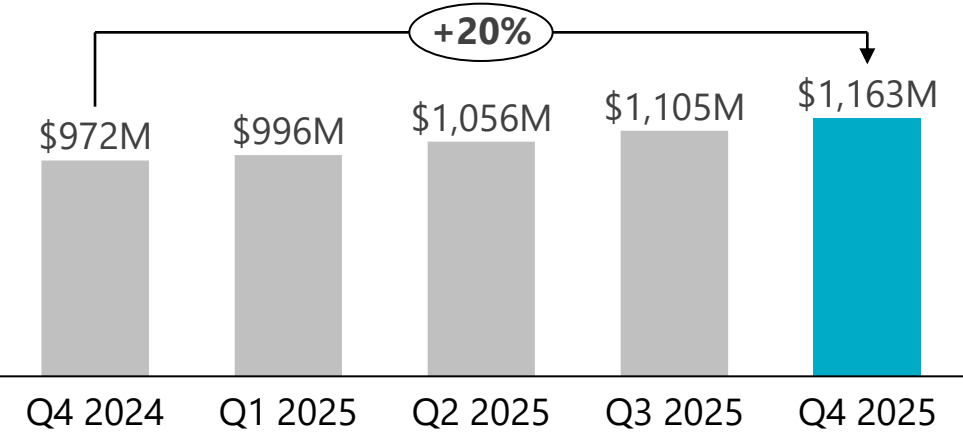
- Capex of \$453M, Up ~40% YoY; ~70% in Engine Products Segment
- Repurchased \$700M of Common Stock at ~\$161 Avg Price per Share; Repurchased \$150M YTD 2026
- Paid Quarterly Dividend at \$0.12 per share of Common Stock in Q4, Q4 Up 50% YoY, FY Up ~70% YoY



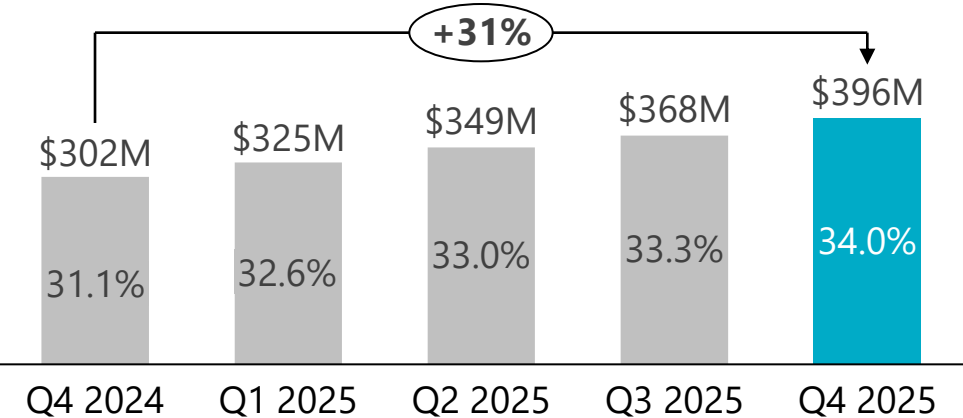
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Engine Products: Revenue Up 20% Q4 YoY; Adj EBITDA Margin 34.0%

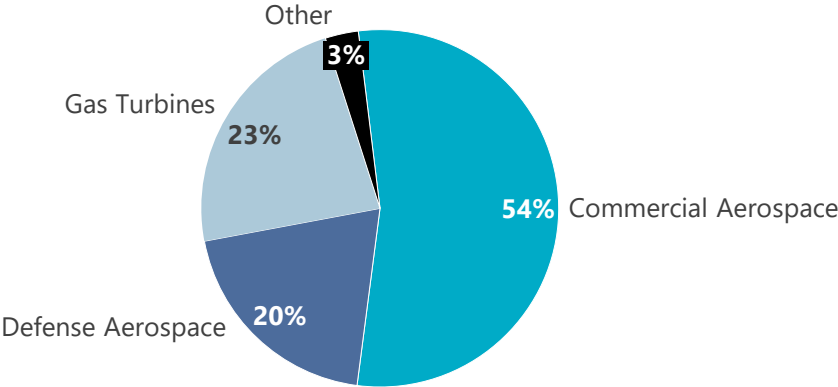
3rd Party Revenue



Segment Adjusted EBITDA and Margin



Q4 Revenue by Market (% of total)

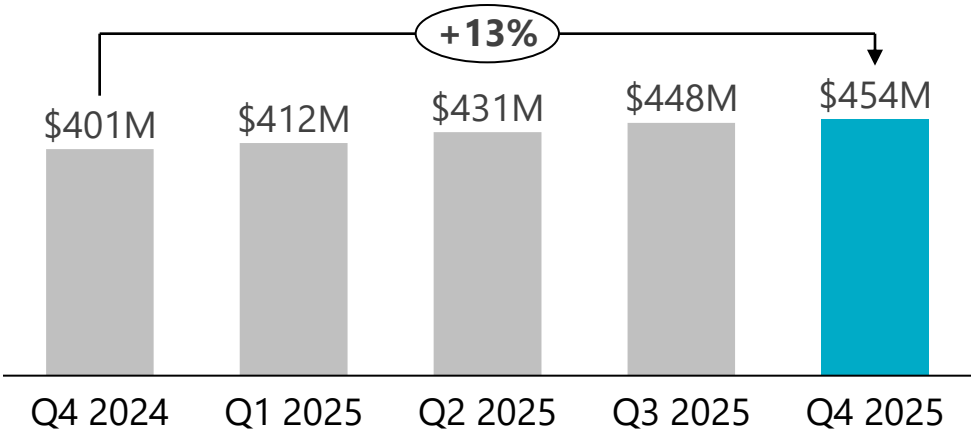


Q4 2025 YoY

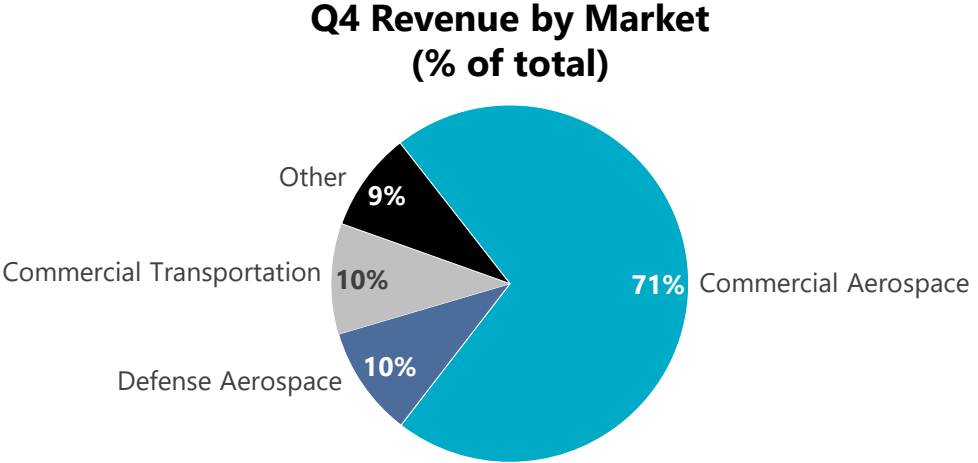
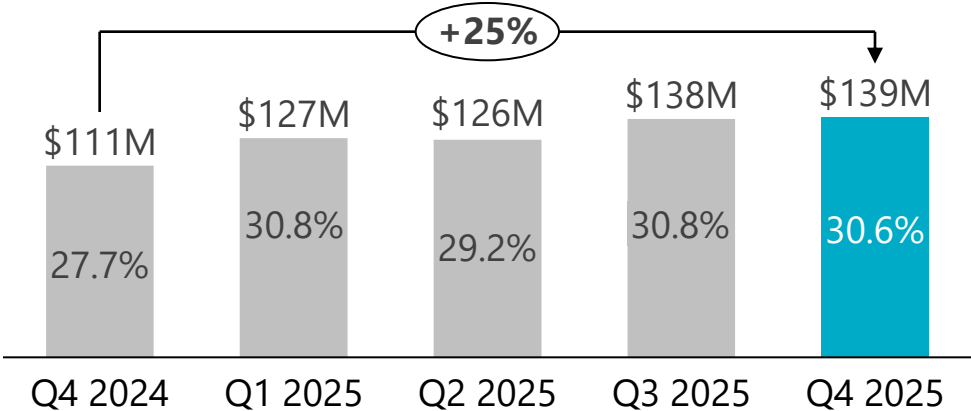
- + Commercial Aerospace Growth
- + Defense Aerospace Growth
- + Gas Turbines Growth
- + Spares Growth Across All Markets
- +/- Net Headcount up ~320 QoQ; up ~1,445 FY

Fastening Systems: Revenue Up 13% Q4 YoY; Adj EBITDA Margin 30.6%

3rd Party Revenue



Segment Adjusted EBITDA and Margin

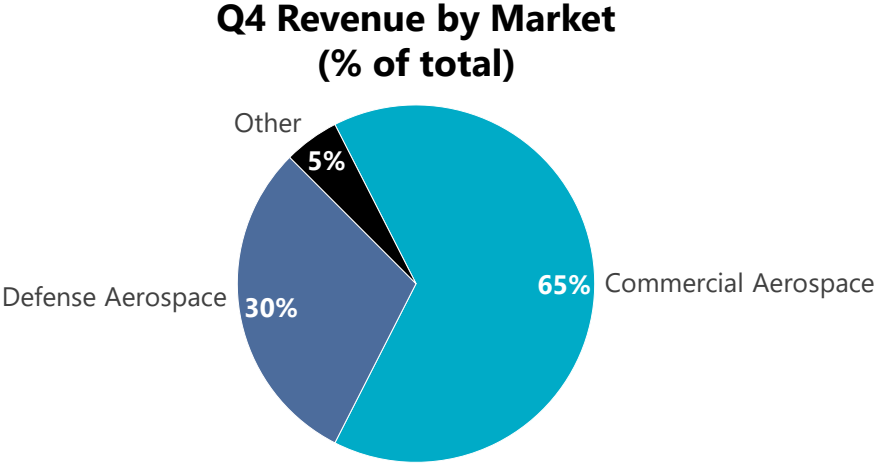
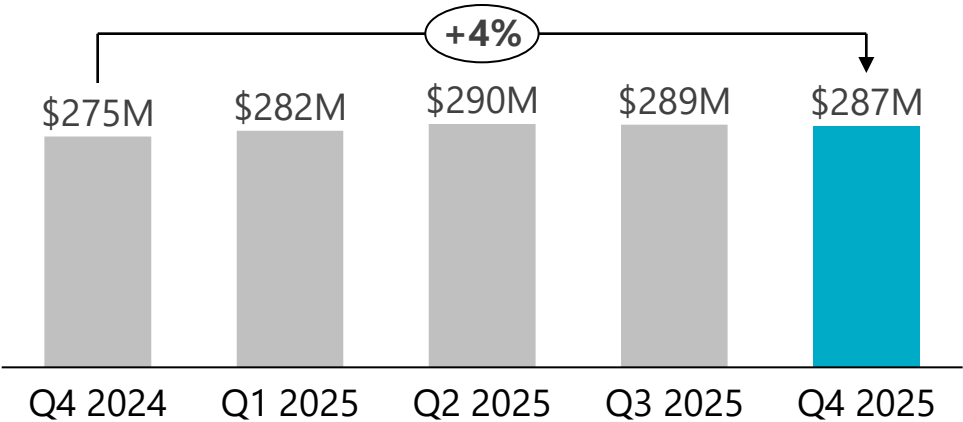


Q4 2025 YoY

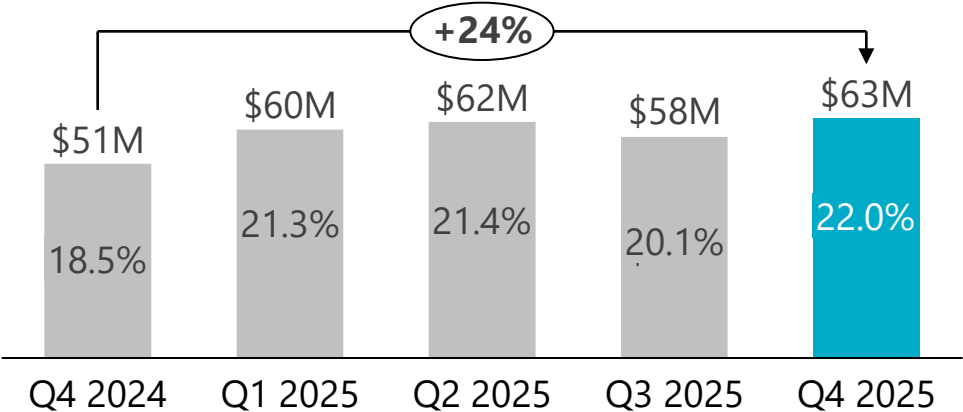
- + Commercial Aerospace Growth
- + Strong Productivity Gains
- + Net Headcount ~Flat QoQ
- Commercial Transportation Market Down

Engineered Structures: Revenue Up 4% Q4 YoY; Adj EBITDA Margin 22.0%

3rd Party Revenue



Segment Adjusted EBITDA and Margin

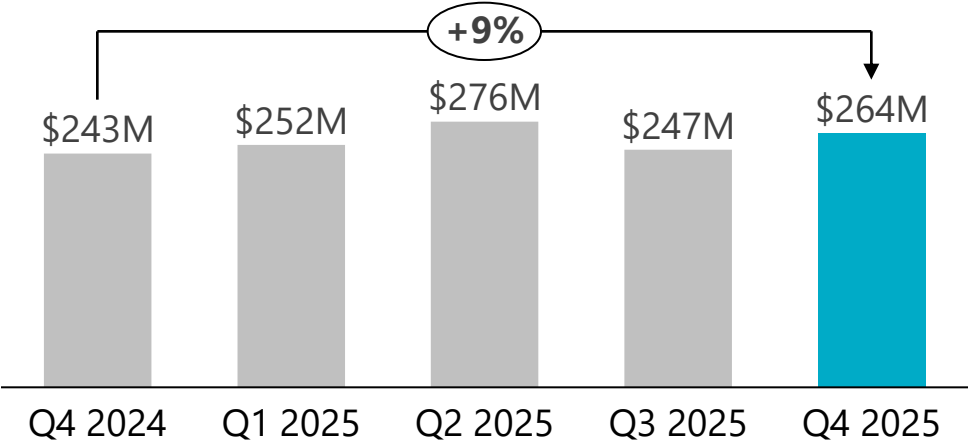


Q4 2025 YoY

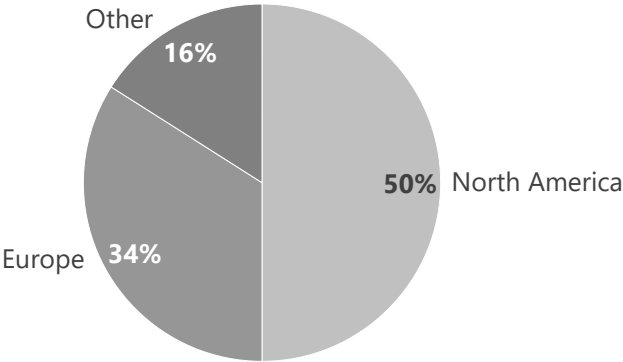
- + Defense Aerospace Growth
- + Net Headcount ~Flat QoQ
- +/- Product Rationalization

Forged Wheels: Revenue Up 9% Q4 YoY; Adj EBITDA Margin 29.9%

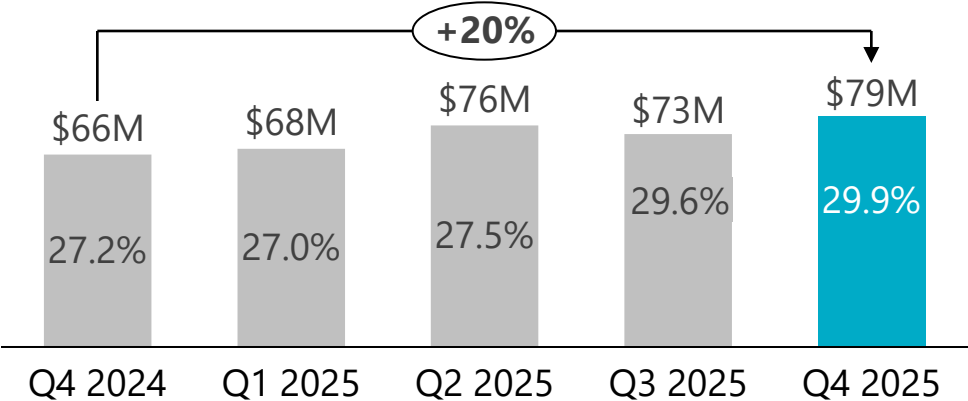
3rd Party Revenue



Q4 Revenue by Region
(% of total)



Segment Adjusted EBITDA and Margin



Q4 2025 YoY

- Commercial Transportation Market Down
- Volume Down 10%
- + Cost Flexing
- + Net Headcount down ~50 QoQ
- +/- Higher Aluminum Cost Pass Through

2026 Guidance

	Q1 2026 Guidance			FY 2026 Guidance			What we expect in 2026
	<u>Low</u>	<u>Baseline</u>	<u>High</u>	<u>Low</u>	<u>Baseline</u>	<u>High</u>	
Revenue	\$2.225B	\$2.235B	\$2.245B	\$9.000B	\$9.100B	\$9.200B	<ul style="list-style-type: none"> FY 2026 Revenue up ~10% vs. FY 2025
Adj EBITDA¹ <i>Adj EBITDA Margin¹</i>	\$680M 30.6%	\$685M 30.6%	\$690M 30.7%	\$2.710B 30.1%	\$2.760B 30.3%	\$2.810B 30.5%	<ul style="list-style-type: none"> FY 2026 Adj EBITDA¹ up ~14% vs. FY 2025 FY 2026 Adj EPS^{1,2} up ~18% vs. FY 2025
Adj Earnings per Share^{1,2}	\$1.09	\$1.10	\$1.11	\$4.35	\$4.45	\$4.55	<ul style="list-style-type: none"> FY 2026 Capex of ~\$470M, ~5% of Revenue
Free Cash Flow				\$1.550B	\$1.600B	\$1.650B	<ul style="list-style-type: none"> FY 2026 Free Cash Flow Conversion ~90%

Summary

Revenue / Profit FY 2025

- Record Revenue, Adj EBITDA¹, Adj EBITDA Margin¹, and Adj Earnings Per Share²
- Revenue of \$8.25B, Up 11% YoY, driven by Commercial Aerospace Up 12% and Defense Aerospace Up 21%
- Adj EBITDA¹ of \$2.42B, Up 26% YoY. Adj EBITDA Margin¹ of 29.3%, Up ~350 bps YoY
- Adj Earnings Per Share² of \$3.77, Up 40% YoY

Cash Generation / Deployment FY 2025

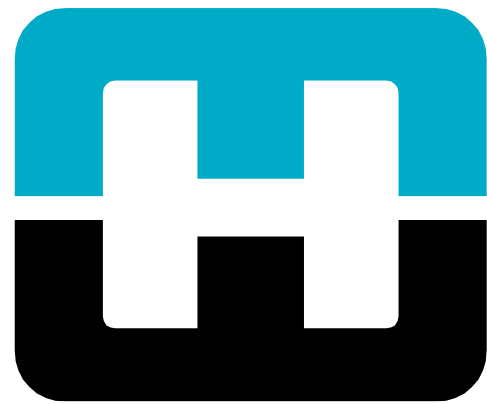
- Free Cash Flow³ of \$1.43B with Free Cash Flow Conversion⁴ 93%; Ending Cash Balance of \$743M
- Net Debt-to-LTM EBITDA⁵ Improved to a Record Low 1.0x
- Capital Deployment: ~\$1.2B Common Stock Repurchases, Debt Paydown, Dividends, Preferred Stock Redemption

Guidance Expectations FY 2026

- Expect Revenue Up ~10% YoY, Adj EBITDA¹ Up ~14% YoY, Adj Earnings Per Share² Up ~18% YoY
- Expect Free Cash Flow³ of ~\$1.6B, Up ~12% YoY, with Free Cash Flow Conversion⁴ of ~90%



1) Adj EBITDA, Adj Operating Income, Adj EBITDA Margin and Adj Operating Income Margin, each excluding special items; Net Income (GAAP): FY 2024 = \$1,155M, FY 2025 = \$1,508M; Operating income (GAAP): FY 2024 = \$1,633M, FY 2025 = \$2,046M; Operating income margin (GAAP): FY 2024 = 22.0%, FY 2025 = 24.8% 2) Adj Earnings Per Share excluding special items; EPS (GAAP): FY 2024 = \$2.81, FY 2025 = \$3.71 3) Free Cash Flow = Cash provided from operations less Capital expenditures; FY 2025: Cash provided from operations = \$1,884M, Cash used for financing activities = (\$1,269M), Cash used for investing activities = (\$438M) 4) FCF divided by Net Income: FY 2025 = 95% 5) Last twelve months (LTM) Adj. EBITDA excluding special items See appendix for reconciliations



HOWMET
AEROSPACE

Appendix

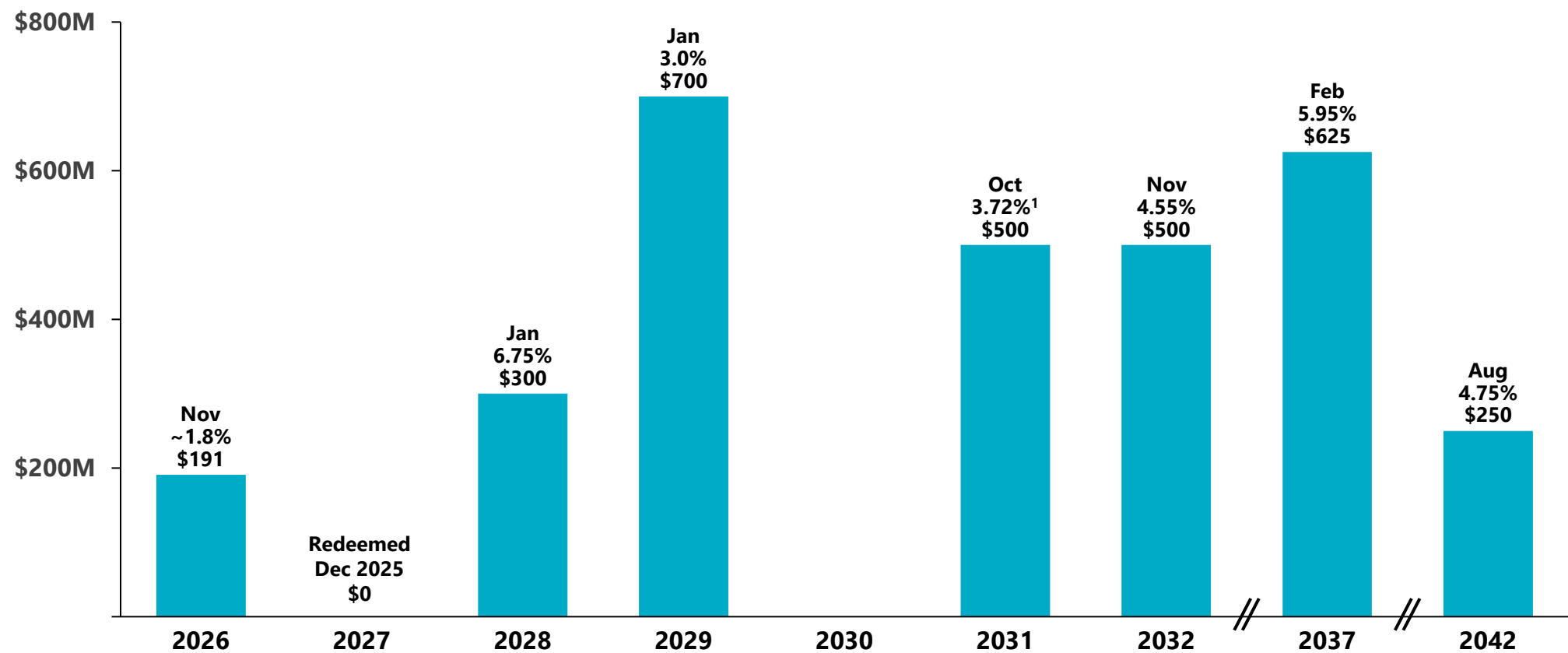


2026 Assumptions

	Full Year 2026	2026 Comments
Corporate Overhead	~\$100M	<ul style="list-style-type: none"> Included in Adj EBITDA
Depreciation and Amortization	~\$300M	
Interest Expense	~\$135M	<ul style="list-style-type: none"> Excludes future potential impact of the Consolidated Aerospace Manufacturing, LLC (CAM) acquisition, as well as any potential borrowing, breakage, and redemption/tender fees
Operational Tax Rate	20.5% - 21.5%	<ul style="list-style-type: none"> Cash Tax Rate ~19%
Pension / OPEB Expense	~\$35M	<ul style="list-style-type: none"> ~\$5M Service Costs (included in Adj EBITDA) ~\$30M Non-Service Costs (excluded from Adj EBITDA)
Miscellaneous Other Expenses	~\$25M	<ul style="list-style-type: none"> Included in Other expense (income), net Examples are deferred compensation and foreign currency impacts
Pension / OPEB Contributions	~\$65M	
Capex	\$450M - \$490M	<ul style="list-style-type: none"> Engine Products Capacity Expansions
Diluted Share Count Average	~403M	<ul style="list-style-type: none"> Q4 2025 Diluted Share exit rate of ~404M Common share buyback 2026 YTD: \$150M Excludes any potential additional common stock repurchases

Robust Liquidity; Each Debt Tower Below Annual Free Cash Flow Expectations

- Q3 YTD 2025: Redeemed ~\$140M 2026 US Term Loan with Cash on Hand
- Q4 2025: Issued \$500M 2032 Notes; Redeemed \$625M 2027 Notes
- FY 2025: Debt Actions Drive Annualized Interest Expense Savings of ~\$22M



Reconciliation of Net Income and Diluted EPS Excluding Special Items

(\$ in millions, except per-share amounts)	Q4 2024	Q3 2025	Q4 2025	FY 2024	FY 2025
Net income	\$314	\$385	\$372	\$1,155	\$1,508
Diluted Earnings Per Share ("EPS")	\$0.77	\$0.95	\$0.92	\$2.81	\$3.71
Average number of diluted shares	408	405	404	410	406
Special items:					
Restructuring and other charges ⁽¹⁾	\$—	\$—	\$88	\$21	\$84
Loss on debt redemption	—	—	15	6	15
Acquisition costs	—	—	2	—	2
Plant fire reimbursements, net	(12)	—	—	(18)	—
Costs associated with closures, supply chain disruptions, and other items	1	—	1	1	1
Subtotal: Pre-tax special items	\$(11)	\$—	\$106	\$10	\$102
Tax impact of Pre-tax special items ⁽²⁾	2	—	(26)	1	(25)
Subtotal	\$(9)	\$—	\$80	\$11	\$77
Discrete and other tax special items ⁽³⁾	\$(2)	\$—	\$(26)	\$(59)	\$(52)
Total: After-tax special items	\$(11)	\$—	\$54	\$(48)	\$25
Net income excluding Special items	\$303	\$385	\$426	\$1,107	\$1,533
Diluted EPS excluding Special items	\$0.74	\$0.95	\$1.05	\$2.69	\$3.77

Net income excluding Special items and Diluted EPS excluding Special items are non-GAAP financial measures. Management believes that these measures are meaningful to investors because management reviews the operating results of the Company excluding the impacts of Restructuring and other charges, Discrete tax items, and Other special items (collectively, "Special items"). There can be no assurances that additional Special items will not occur in future periods. To compensate for this limitation, management believes that it is appropriate to consider both Net income and Diluted EPS determined under GAAP as well as Net income excluding Special items and Diluted EPS excluding Special items.

- (1) Restructuring and other charges for Q4 2025 and FY 2025 included a non-cash pension settlement charge of \$89 primarily resulting from the purchase of group annuity contracts with a third-party carrier to pay and administer future annuity payments for its U.K. pension plan which reduced gross pension obligations. Restructuring and other charges for FY 2024 included a net loss on the sale of a small U.K. manufacturing facility in Engineered Structures of \$13 and a charge for layoff costs of \$10.
- (2) The Tax impact of Pre-tax special items is based on the applicable statutory rates whereby the difference between such rates and the Company's consolidated estimated annual effective tax rate is itself a Special item.
- (3) Discrete tax items for Q4 2025, FY 2024, and FY 2025 are discussed further in the Reconciliation of the Operational Tax Rate. Discrete tax items for Q4 2024 included a benefit to release a valuation allowance related to U.S. state tax losses and credits (\$6), an excess tax benefit for stock compensation (\$1), a charge for prior year audit assessments and tax adjustments \$4, and a charge to adjust a valuation allowance related to U.S. foreign tax credits \$2. Discrete tax items for Q3 2025 included a net benefit for other small items (\$1).

Reconciliation of 2025 and 2024 Operational Tax Rate

(\$ in millions)	Q4 2025			FY 2024			FY 2025		
	Effective tax rate, as reported	Special items ⁽¹⁾⁽³⁾	Operational tax rate, as adjusted	Effective tax rate, as reported	Special items ⁽²⁾⁽³⁾	Operational tax rate, as adjusted	Effective tax rate, as reported	Special items ⁽²⁾⁽³⁾	Operational tax rate, as adjusted
Income before income taxes	\$430	\$106	\$536	\$1,383	\$10	\$1,393	\$1,840	\$102	\$1,942
Provision for income taxes	\$58	\$52	\$110	\$228	\$58	\$286	\$332	\$77	\$409
Tax rate	13.5%		20.5%	16.5%		20.5%	18.0%		21.1%

Operational tax rate is a non-GAAP financial measure. Management believes that this measure is meaningful to investors because management reviews the operating results of the Company excluding the impacts of Special items. There can be no assurances that additional Special items will not occur in future periods. To compensate for this limitation, management believes that it is appropriate to consider both the Effective tax rate determined under GAAP as well as the Operational tax rate.

- (1) Pre-tax special items for Q4 2025 included Restructuring and other charges \$88, Loss on debt redemption \$15, Acquisition costs \$2, and Costs associated with closures, supply chain disruptions, and other items \$1.
- (2) Pre-tax special items for FY 2024 included Restructuring and other charges \$21, Loss on debt redemption \$6, Costs associated with closures, supply chain disruptions, and other items \$1, partially offset by Plant fire reimbursements, net (\$18). Pre-tax special items for FY 2025 included Restructuring and other charges \$84, Loss on debt redemption \$15, Acquisition costs \$2, and Costs associated with closures, supply chain disruptions, and other items \$1.
- (3) Tax Special items includes discrete tax items, the tax impact on Special items based on the applicable statutory rates, the difference between such rates and the Company's consolidated estimated annual effective tax rate and other tax related items. Discrete tax items for each period included the following:
- for Q4 2025, a benefit to release a valuation allowance related to U.S. foreign tax credits (\$8), a benefit to release a valuation allowance related to U.S. state tax losses and credits (\$6), a net benefit for prior year tax adjustments (\$4), an excess benefit for stock compensation (\$3), a benefit related to re-establishing a tax holiday in China (\$4), a net benefit for other small items (\$2), and a charge related to the expiration of a tax holiday in China \$2;
 - for FY 2024, a net benefit related to additional U.S. federal and state research and development ("R&D") credits claimed for prior years upon completion of the Company's R&D study (\$44), an excess tax benefit for stock compensation (\$10), a benefit to release a valuation allowance related to U.S. state tax losses and credits (\$6), a benefit to release a valuation allowance related to U.S. foreign tax credits (\$4), a net charge for prior year audit assessments and tax adjustments \$4, and a charge for other small items \$1; and
 - for FY 2025, an excess tax benefit for stock compensation (\$18), benefits related to U.S. tax accounting method changes for certain prior period transaction and other costs (\$17), a benefit to release a valuation allowance related to U.S. foreign tax credits (\$8), a benefit to release a valuation allowance related to U.S. state tax losses and credits (\$6), a net benefit related to U.S. federal and state R&D credits claimed for prior years (\$5), a net benefit for prior year tax adjustments (\$3), a net benefit for other small items (\$3), and a net charge related to the expiration of a tax holiday in China \$8.

Calculation of Segment Markets Revenue

(\$ in millions)	Q1 2024	Q2 2024	Q3 2024	Q4 2024	FY 2024	Q1 2025	Q2 2025	Q3 2025	Q4 2025	FY 2025
Engine Products										
Aerospace - Commercial	\$ 492	\$ 528	\$ 534	\$ 537	\$ 2,091	\$ 549	\$ 574	\$ 603	\$ 629	\$ 2,355
Aerospace - Defense	\$ 185	\$ 192	\$ 189	\$ 200	\$ 766	\$ 215	\$ 217	\$ 232	\$ 236	\$ 900
Commercial Transportation	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —
Gas Turbines	\$ 177	\$ 186	\$ 191	\$ 201	\$ 755	\$ 204	\$ 233	\$ 241	\$ 266	\$ 944
Other	\$ 31	\$ 27	\$ 31	\$ 34	\$ 123	\$ 28	\$ 32	\$ 29	\$ 32	\$ 121
Total end-market revenue	\$ 885	\$ 933	\$ 945	\$ 972	\$ 3,735	\$ 996	\$ 1,056	\$ 1,105	\$ 1,163	\$ 4,320
Fastening Systems										
Aerospace - Commercial	\$ 244	\$ 251	\$ 245	\$ 266	\$ 1,006	\$ 275	\$ 297	\$ 310	\$ 320	\$ 1,202
Aerospace - Defense	\$ 39	\$ 37	\$ 43	\$ 43	\$ 162	\$ 42	\$ 44	\$ 44	\$ 46	\$ 176
Commercial Transportation	\$ 66	\$ 68	\$ 65	\$ 55	\$ 254	\$ 53	\$ 56	\$ 54	\$ 46	\$ 209
Gas Turbines	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —
Other	\$ 40	\$ 38	\$ 39	\$ 37	\$ 154	\$ 42	\$ 34	\$ 40	\$ 42	\$ 158
Total end-market revenue	\$ 389	\$ 394	\$ 392	\$ 401	\$ 1,576	\$ 412	\$ 431	\$ 448	\$ 454	\$ 1,745
Engineered Structures										
Aerospace - Commercial	\$ 192	\$ 200	\$ 183	\$ 199	\$ 774	\$ 192	\$ 189	\$ 196	\$ 188	\$ 765
Aerospace - Defense	\$ 56	\$ 61	\$ 57	\$ 62	\$ 236	\$ 76	\$ 91	\$ 81	\$ 85	\$ 333
Commercial Transportation	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —
Gas Turbines	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —
Other	\$ 14	\$ 14	\$ 13	\$ 14	\$ 55	\$ 14	\$ 10	\$ 12	\$ 14	\$ 50
Total end-market revenue	\$ 262	\$ 275	\$ 253	\$ 275	\$ 1,065	\$ 282	\$ 290	\$ 289	\$ 287	\$ 1,148
Forged Wheels										
Commercial Transportation	\$ 288	\$ 278	\$ 245	\$ 243	\$ 1,054	\$ 252	\$ 276	\$ 247	\$ 264	\$ 1,039
Total end-market revenue	\$ 288	\$ 278	\$ 245	\$ 243	\$ 1,054	\$ 252	\$ 276	\$ 247	\$ 264	\$ 1,039
Total Sales	\$ 1,824	\$ 1,880	\$ 1,835	\$ 1,891	\$ 7,430	\$ 1,942	\$ 2,053	\$ 2,089	\$ 2,168	\$ 8,252

Revenue includes impacts of foreign currency and material and other inflationary cost pass through.

Calculation of Segment Information

(\$ in millions)	Q1 2024	Q2 2024	Q3 2024	Q4 2024	FY 2024	Q1 2025	Q2 2025	Q3 2025	Q4 2025	FY 2025
Engine Products										
Third-party sales	\$ 885	\$ 933	\$ 945	\$ 972	\$ 3,735	\$ 996	\$ 1,056	\$ 1,105	\$ 1,163	\$ 4,320
Inter-segment sales	\$ 2	\$ 1	\$ 3	\$ 1	\$ 7	\$ 2	\$ 2	\$ 1	\$ 2	\$ 7
Provision for depreciation and amortization	\$ 33	\$ 33	\$ 34	\$ 39	\$ 139	\$ 34	\$ 35	\$ 38	\$ 39	\$ 146
Segment Adjusted EBITDA	\$ 249	\$ 292	\$ 307	\$ 302	\$ 1,150	\$ 325	\$ 349	\$ 368	\$ 396	\$ 1,438
Segment Adjusted EBITDA Margin	28.1 %	31.3 %	32.5 %	31.1 %	30.8 %	32.6 %	33.0 %	33.3 %	34.0 %	33.3 %
Depreciation and amortization % of Revenue	3.7 %	3.5 %	3.6 %	4.0 %	3.7 %	3.4 %	3.3 %	3.4 %	3.4 %	3.4 %
Restructuring and other (credits) charges	\$ —	\$ (1)	\$ 1	\$ 1	\$ 1	\$ —	\$ —	\$ —	\$ 88	\$ 88
Capital expenditures	\$ 55	\$ 33	\$ 55	\$ 76	\$ 219	\$ 86	\$ 75	\$ 74	\$ 84	\$ 319
Fastening Systems										
Third-party sales	\$ 389	\$ 394	\$ 392	\$ 401	\$ 1,576	\$ 412	\$ 431	\$ 448	\$ 454	\$ 1,745
Inter-segment sales	\$ —	\$ —	\$ —	\$ 1	\$ 1	\$ —	\$ —	\$ —	\$ 1	\$ 1
Provision for depreciation and amortization	\$ 11	\$ 13	\$ 12	\$ 11	\$ 47	\$ 12	\$ 12	\$ 12	\$ 12	\$ 48
Segment Adjusted EBITDA	\$ 92	\$ 101	\$ 102	\$ 111	\$ 406	\$ 127	\$ 126	\$ 138	\$ 139	\$ 530
Segment Adjusted EBITDA Margin	23.7 %	25.6 %	26.0 %	27.7 %	25.8 %	30.8 %	29.2 %	30.8 %	30.6 %	30.4 %
Depreciation and amortization % of Revenue	2.8 %	3.3 %	3.1 %	2.7 %	3.0 %	2.9 %	2.8 %	2.7 %	2.6 %	2.8 %
Restructuring and other charges (credits)	\$ —	\$ 2	\$ 1	\$ 2	\$ 5	\$ —	\$ 1	\$ —	\$ (1)	\$ —
Capital expenditures	\$ 7	\$ 5	\$ 5	\$ 9	\$ 26	\$ 10	\$ 9	\$ 13	\$ 20	\$ 52

Calculation of Segment Information (continued)

(\$ in millions)	Q1 2024	Q2 2024	Q3 2024	Q4 2024	FY 2024	Q1 2025	Q2 2025	Q3 2025	Q4 2025	FY 2025
Engineered Structures										
Third-party sales	\$ 262	\$ 275	\$ 253	\$ 275	\$ 1,065	\$ 282	\$ 290	\$ 289	\$ 287	\$ 1,148
Inter-segment sales	\$ 1	\$ 3	\$ 3	\$ 3	\$ 10	\$ 3	\$ 3	\$ 2	\$ 1	\$ 9
Provision for depreciation and amortization	\$ 11	\$ 11	\$ 10	\$ 10	\$ 42	\$ 12	\$ 10	\$ 9	\$ 10	\$ 41
Segment Adjusted EBITDA	\$ 37	\$ 40	\$ 38	\$ 51	\$ 166	\$ 60	\$ 62	\$ 58	\$ 63	\$ 243
Segment Adjusted EBITDA Margin	14.1 %	14.5 %	15.0 %	18.5 %	15.6 %	21.3 %	21.4 %	20.1 %	22.0 %	21.2 %
Depreciation and amortization % of Revenue	4.2 %	4.0 %	4.0 %	3.6 %	3.9 %	4.3 %	3.4 %	3.1 %	3.5 %	3.6 %
Restructuring and other charges (credits)	\$ —	\$ 18	\$ (3)	\$ (3)	\$ 12	\$ (4)	\$ —	\$ —	\$ —	\$ (4)
Capital expenditures	\$ 6	\$ 5	\$ 5	\$ 4	\$ 20	\$ 5	\$ 6	\$ 9	\$ 13	\$ 33
Forged Wheels										
Third-party sales	\$ 288	\$ 278	\$ 245	\$ 243	\$ 1,054	\$ 252	\$ 276	\$ 247	\$ 264	\$ 1,039
Provision for depreciation and amortization	\$ 10	\$ 10	\$ 10	\$ 12	\$ 42	\$ 10	\$ 10	\$ 11	\$ 11	\$ 42
Segment Adjusted EBITDA	\$ 82	\$ 75	\$ 64	\$ 66	\$ 287	\$ 68	\$ 76	\$ 73	\$ 79	\$ 296
Segment Adjusted EBITDA Margin	28.5 %	27.0 %	26.1 %	27.2 %	27.2 %	27.0 %	27.5 %	29.6 %	29.9 %	28.5 %
Depreciation and amortization % of Revenue	3.5 %	3.6 %	4.1 %	4.9 %	4.0 %	4.0 %	3.6 %	4.5 %	4.2 %	4.0 %
Restructuring and other charges (credits)	\$ —	\$ 1	\$ —	\$ —	\$ 1	\$ —	\$ (1)	\$ —	\$ —	\$ (1)
Capital expenditures	\$ 12	\$ 9	\$ 14	\$ 10	\$ 45	\$ 15	\$ 8	\$ 9	\$ 4	\$ 36

Reconciliation of Total Segment Adj. EBITDA to Income Before Income Taxes

(\$ in millions)	Q1 2024	Q2 2024	Q3 2024	Q4 2024	FY 2024	Q1 2025	Q2 2025	Q3 2025	Q4 2025	FY 2025
Income before income taxes	\$303	\$334	\$354	\$392	\$1,383	\$446	\$469	\$495	\$430	\$1,840
Loss on debt redemption	—	—	6	—	6	—	—	—	15	15
Interest expense, net	49	49	44	40	182	39	38	37	37	151
Other expense, net	17	15	17	13	62	9	14	10	7	40
Operating income	\$369	\$398	\$421	\$445	\$1,633	\$494	\$521	\$542	\$489	\$2,046
Segment provision for depreciation and amortization	65	67	66	72	270	68	67	70	72	277
Unallocated amounts:										
Restructuring and other charges (credits)	—	22	(1)	—	21	(4)	—	—	88	84
Corporate expense ⁽¹⁾	26	21	25	13	85	22	25	25	28	100
Total Segment Adjusted EBITDA	\$460	\$508	\$511	\$530	\$2,009	\$580	\$613	\$637	\$677	\$2,507
Total Segment third-party sales	1,824	1,880	1,835	1,891	7,430	1,942	2,053	2,089	2,168	8,252
Total Segment Adjusted EBITDA margin	25.2%	27.0%	27.8%	28.0%	27.0%	29.9%	29.9%	30.5%	31.2%	30.4%

Total Segment Adjusted EBITDA and Total Segment Adjusted EBITDA margin are non-GAAP financial measures. Management believes that these measures are meaningful to investors because Total Segment Adjusted EBITDA and Total Segment Adjusted EBITDA margin provide additional information with respect to the Company's operating performance and the Company's ability to meet its financial obligations. The Total Segment Adjusted EBITDA presented may not be comparable to similarly titled measures of other companies. Howmet's definition of Total Segment Adjusted EBITDA (Earnings before interest, taxes, depreciation, and amortization) is net margin plus an add-back for depreciation and amortization. Net margin is equivalent to Sales minus the following items: Cost of goods sold; Selling, general administrative, and other expenses; Research and development expenses; and Provision for depreciation and amortization. Special items, including Restructuring and other charges (credits), are excluded from net margin and Segment Adjusted EBITDA. Differences between the total segment and consolidated totals are in Corporate.

⁽¹⁾ Pre-tax special items included in Corporate expense	Q1 2024	Q2 2024	Q3 2024	Q4 2024	FY 2024	Q1 2025	Q2 2025	Q3 2025	Q4 2025	FY 2025
Plant fire reimbursements, net	\$—	\$(6)	\$—	\$(12)	\$(18)	\$—	\$—	\$—	\$—	\$—
Acquisition costs	—	—	—	—	—	—	—	—	2	2
Costs (benefits) associated with closures, supply chain disruptions, and other items	1	—	(1)	1	1	1	(1)	—	1	1
Total Pre-tax special items included in Corporate expense	\$1	\$(6)	\$(1)	\$(11)	\$(17)	\$1	\$(1)	\$—	\$3	\$3

Reconciliation of Adj. Corporate Exp. Excluding Depreciation and Special Items

(\$ in millions)	Q1 2024	Q2 2024	Q3 2024	Q4 2024	FY 2024	Q1 2025	Q2 2025	Q3 2025	Q4 2025	FY 2025
Corporate expense	\$26	\$21	\$25	\$13	\$85	\$22	\$25	\$25	\$28	\$100
Provision for depreciation and amortization	2	2	2	1	7	1	2	2	1	6
Adjusted Corporate expense excluding depreciation	\$24	\$19	\$23	\$12	\$78	\$21	\$23	\$23	\$27	\$94
Special items:										
Plant fire reimbursements, net	\$—	\$(6)	\$—	\$(12)	\$(18)	\$—	\$—	\$—	\$—	\$—
Acquisition costs	—	—	—	—	—	—	—	—	2	2
Costs (benefits) associated with closures, supply chain disruptions, and other items	1	—	(1)	1	1	1	(1)	—	1	1
Adjusted Corporate expense excluding depreciation and Special items	\$23	\$25	\$24	\$23	\$95	\$20	\$24	\$23	\$24	\$91

Adjusted Corporate expense excluding depreciation and Adjusted Corporate expense excluding depreciation and Special items are non-GAAP financial measures. Management believes that these measures are meaningful to investors because management reviews the operating results of the Company excluding the impacts of Special items. There can be no assurances that additional Special items will not occur in future periods. To compensate for this limitation, management believes that it is appropriate to consider both Corporate expense determined under GAAP as well as Adjusted Corporate expense excluding depreciation and Adjusted Corporate expense excluding depreciation and Special items.

Reconciliation of Adj. EBITDA and Adj. EBITDA Margin Both Excluding Special Items

(\$ in millions)	Q1 2024	Q2 2024	Q3 2024	Q4 2024	FY 2024	Q1 2025	Q2 2025	Q3 2025	Q4 2025	FY 2025
Third-party sales	\$1,824	\$1,880	\$1,835	\$1,891	\$7,430	\$1,942	\$2,053	\$2,089	\$2,168	\$8,252
Operating income	\$369	\$398	\$421	\$445	\$1,633	\$494	\$521	\$542	\$489	\$2,046
Operating income margin	20.2%	21.2%	22.9%	23.5%	22.0%	25.4%	25.4%	25.9%	22.6%	24.8%
Net income	\$243	\$266	\$332	\$314	\$1,155	\$344	\$407	\$385	\$372	\$1,508
Add:										
Provision for income taxes	\$60	\$68	\$22	\$78	\$228	\$102	\$62	\$110	\$58	\$332
Other expense, net	17	15	17	13	62	9	14	10	7	40
Loss on debt redemption	—	—	6	—	6	—	—	—	15	15
Interest expense, net	49	49	44	40	182	39	38	37	37	151
Restructuring and other charges (credits)	—	22	(1)	—	21	(4)	—	—	88	84
Provision for depreciation and amortization	67	69	68	73	277	69	69	72	73	283
Adjusted EBITDA	\$436	\$489	\$488	\$518	\$1,931	\$559	\$590	\$614	\$650	\$2,413
Add:										
Plant fire reimbursements, net	\$—	\$(6)	\$—	\$(12)	\$(18)	\$—	\$—	\$—	\$—	\$—
Acquisition costs	—	—	—	—	—	—	—	—	2	2
Costs (benefits) associated with closures, supply chain disruptions, and other items	1	—	(1)	1	1	1	(1)	—	1	1
Adjusted EBITDA excluding Special items	\$437	\$483	\$487	\$507	\$1,914	\$560	\$589	\$614	\$653	\$2,416
Adjusted EBITDA margin excluding Special items	24.0%	25.7%	26.5%	26.8%	25.8%	28.8%	28.7%	29.4%	30.1%	29.3%

Adjusted EBITDA, Adjusted EBITDA excluding Special items, and Adjusted EBITDA margin excluding Special items are non-GAAP financial measures. Management believes that these measures are meaningful to investors because they provide additional information with respect to the Company's operating performance and the Company's ability to meet its financial obligations. The Adjusted EBITDA presented may not be comparable to similarly titled measures of other companies. The Company's definition of Adjusted EBITDA (Earnings before interest, taxes, depreciation, and amortization) is net margin plus an add-back for depreciation and amortization. Net margin is equivalent to Sales minus the following items: Cost of goods sold, Selling, general administrative, and other expenses, Research and development expenses, and Provision for depreciation and amortization. Special items, including Restructuring and other charges (credits), are excluded from Adjusted EBITDA.

Reconciliation of Adj. Operating Income and Margin Both Excluding Special Items

(\$ in millions)	Q1 2024	Q2 2024	Q3 2024	Q4 2024	FY 2024	Q1 2025	Q2 2025	Q3 2025	Q4 2025	FY 2025
Third-party sales	\$1,824	\$1,880	\$1,835	\$1,891	\$7,430	\$1,942	\$2,053	\$2,089	\$2,168	\$8,252
Operating income	\$369	\$398	\$421	\$445	\$1,633	\$494	\$521	\$542	\$489	\$2,046
Operating income margin	20.2%	21.2%	22.9%	23.5%	22.0%	25.4%	25.4%	25.9%	22.6%	24.8%
Add:										
Restructuring and other charges (credits)	\$—	\$22	\$(1)	\$—	\$21	\$(4)	\$—	\$—	\$88	\$84
Plant fire reimbursements, net	—	(6)	—	(12)	(18)	—	—	—	—	—
Acquisition costs	—	—	—	—	—	—	—	—	2	2
Costs (benefits) associated with closures, supply chain disruptions, and other items	1	—	(1)	1	1	1	(1)	—	1	1
Adjusted operating income excluding Special items	\$370	\$414	\$419	\$434	\$1,637	\$491	\$520	\$542	\$580	\$2,133
Adjusted operating income margin excluding Special items	20.3%	22.0%	22.8%	23.0%	22.0%	25.3%	25.3%	25.9%	26.8%	25.8%

Adjusted operating income excluding Special items and Adjusted operating income margin excluding Special items are non-GAAP financial measures. Special items, including Restructuring and other charges (credits), are excluded from Adjusted operating income. Management believes that these measures are meaningful to investors because management reviews the operating results of the Company excluding the impacts of Special items. There can be no assurances that additional Special items will not occur in future periods. To compensate for this limitation, management believes that it is appropriate to consider both Operating income and Operating Income margin determined under GAAP as well as Adjusted operating income excluding Special items and Adjusted operating income margin excluding Special items.

Reconciliation of Free Cash Flow

(\$ in millions)	Q1 2025	Q2 2025	Q3 2025	Q4 2025	FY 2025
Cash provided from operations	\$253	\$446	\$531	\$654	\$1,884
Capital expenditures	(119)	(102)	(108)	(124)	(453)
Free cash flow (a)	\$134	\$344	\$423	\$530	\$1,431
Net income (b)	\$344	\$407	\$385	\$372	\$1,508
Free cash flow conversion as a percentage of Net income ⁽¹⁾ (a)/(b)					95%
Net income excluding Special items ⁽²⁾ (c)	\$351	\$371	\$385	\$426	\$1,533
Free cash flow conversion as a percentage of Net income excluding Special items ⁽¹⁾ (a)/(c)					93%

The Accounts Receivable Securitization program remains unchanged at \$250 outstanding.

Free cash flow and Free cash flow conversion as a percentage of Net income excluding Special Items are non-GAAP financial measures. Management believes that these measures are meaningful to investors because management reviews cash flows generated from operations after taking into consideration capital expenditures (due to the fact that these expenditures are considered necessary to maintain and expand the Company's asset base and are expected to generate future cash flows from operations). It is important to note that Free cash flow does not represent the residual cash flow available for discretionary expenditures since other non-discretionary expenditures, such as mandatory debt service requirements, are not deducted from the measure.

(1) We compute free cash flow conversion on an annual basis only due to the cycle of our businesses.

(2) Please refer to the Reconciliation of Net income excluding Special items for the reconciliation from Net income to Net income excluding Special items.

Reconciliation of Net Debt to Adjusted EBITDA Excluding Special Items

(\$ in millions)

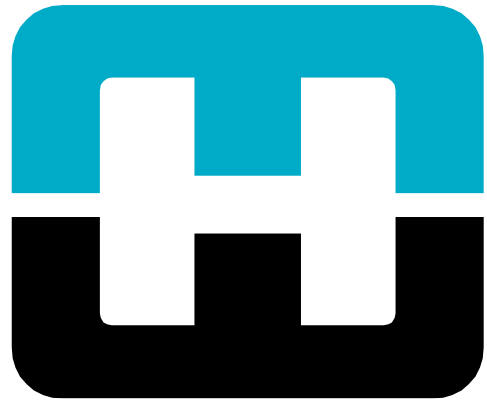
Trailing-12 months ended
December 31, 2025

Net income	\$1,508
Add:	
Provision for income taxes	332
Other expense, net	40
Loss on debt redemption	15
Interest expense, net	151
Restructuring and other charges	84
Provision for depreciation and amortization	283
Adjusted EBITDA	\$2,413
Add:	
Acquisition costs	2
Costs associated with closures, supply chain disruptions, and other items	1
Adjusted EBITDA excluding Special items	\$2,416
Long-term debt due within one year	\$191
Long-term debt	\$2,859
Total Debt, at period end	\$3,050
Less: Cash, cash equivalents, and restricted cash, at period end	\$743
Net Debt, at period end	\$2,307
Total Debt to Net Income	2.0
Net Debt to Adjusted EBITDA excluding Special items	1.0

Net debt, Net debt to Adjusted EBITDA, Adjusted EBITDA, and Adjusted EBITDA excluding Special items are non-GAAP financial measures. The Company's definition of Adjusted EBITDA (Earnings before interest, taxes, depreciation, and amortization) is net margin plus an add-back for depreciation and amortization. Net margin is equivalent to Sales minus the following items: Cost of goods sold; Selling, general administrative, and other expenses; Research and development expenses; and Provision for depreciation and amortization. The Adjusted EBITDA presented may not be comparable to similarly titled measures of other companies.



Management believes that these measures are meaningful to investors because management assesses the Company's leverage position after factoring in cash that could be used to repay outstanding debt, and also because they provide additional information with respect to the Company's operating performance and the Company's ability to meet its financial obligations.



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